Community College District's Budget

FOR

Fiscal Year Beginning July 1, 2019 and Ending June 30, 2020

NORTHWEST COLLEGE

To be voted on by
The Northwest College Board of Trustees July 8, 2019

Northwest College fosters an open and non-discriminatory environment throughout the College community. To this end, the College advocates the use of words and actions which promote and encourage individual and collective respect and dignity. Northwest College opposes language and actions which in any way demean others on the basis of their race, gender, national origin, sexual orientation, religious preference, physical characteristics, disability, ancestry, or age. Within the context of First Amendment rights, the College is committed to the elimination of discriminatory language and actions from the College community.

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NORTHWEST COLLEGE
BUDGET MESSAGE
FISCAL 2019-2020 BUDGET

Presented herein is the annual budget for Northwest College, State of Wyoming for the fiscal year 2020. Fiscal 2020 marks the second half of the biennium budget cycle for the State. Economic decline is still a big concern statewide, especially in the mining and extraction segment of the state economy. These declines translate into reduced tax collections and result in budgetary reductions at the state and regional level.

For Northwest College, local levies are projected to increase slightly, but state funding reductions and further enrollment declines have resulted in projected college-wide budgetary shortfalls. Unrestricted operating revenue was originally projected to decline by 1.6 million dollars but with increased dual enrollment waivers and the loss of supplemental appropriations (benefit reimbursement) from eliminated positions reductions now total 2.1 million dollars. Auxiliary revenue is budgeted to decline by $820,248. In total, campus budgets are projected to decline by 2.9 million dollars or 12% over last years budget.

The Mission of Northwest College, to be Student Centered, continues to provide the foundation from which the budgeting process must begin. The Vision 2020 Strategic Plan, with strategic initiatives of experience, connections, and environment, provides further direction for focusing our budgetary resources.

The President, in consultation with the Board Finance Committee and campus employees, developed a list of considerations that served as a guiding document in the budgetary process.

- Support Service Program Reviews- Central Assessment Team and Institutional Effectiveness Committee work relating to Support Services assessments will be reviewed, and recommendations will be analyzed to determine the viability of implementation
- Instruction, Student Services, Administrative Services, and College Relations – review all campus operations for continued program support, potential service changes, reductions, or eliminations
- Academic Programs – No academic program eliminations
- Competitive and Co-Curricular Activities- Review, streamline or reduce activities
- Attrition and Retirements - Reduce or reallocate positions to regulatory or highest operational need
- Compensation- Compensation will continue to be reviewed for market premium shifts
- Reserves or Early Retirement Special Offers – Reserve utilization may be considered only to transition away from existing operations. No special offering provided for early retirements
- Space Utilization- Facility use must be reviewed for optimal utilization and potentially closed

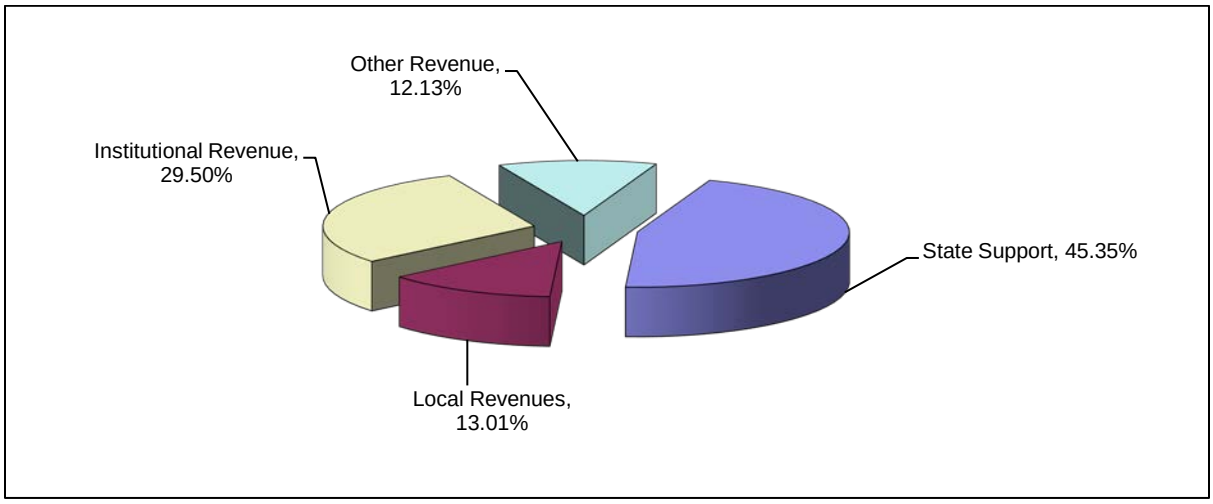
REVENUE OUTLOOK

Current Funds

Current funds include unrestricted operating funds (including community service and continuing education), auxiliary funds, one-mill funds, and restricted current funds. Budgets are presented

as balanced with strategic use of surplus balances transferred to reserves or prior carry over balances used for budgeted deficits.

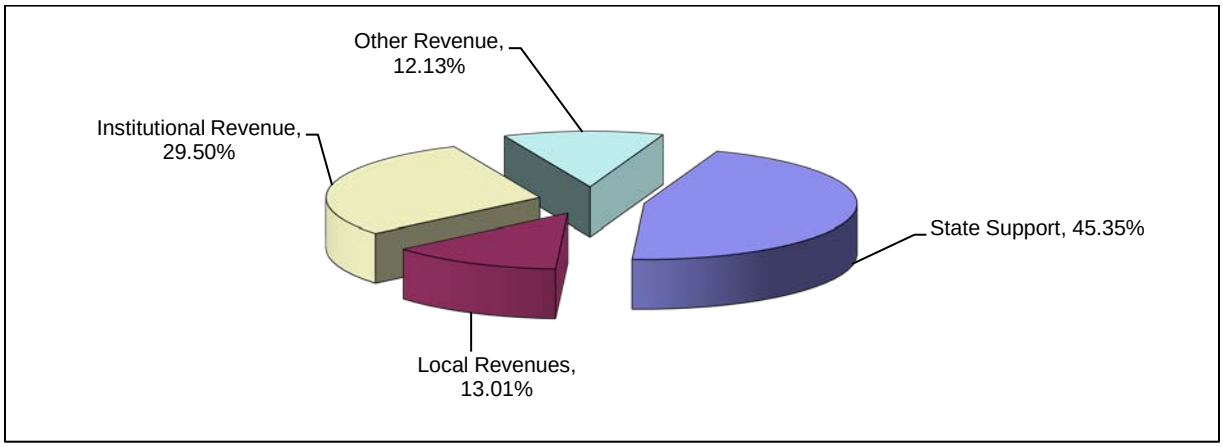
Current fund revenues are subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill, motor vehicle, and one-mill levy), institutional revenue (tuition, fees, and auxiliary revenues), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2020 budget are listed below:



Unrestricted Operating Fund

The unrestricted current operating fund represents the largest portion of the educational and general operational, financial activities of the college. Its revenue is largely determined by the Funding Allocation Model of the Wyoming Community College Commission, which establishes funding levels for the Wyoming community colleges in part based on fixed and variable costs, enrollment, weighted credit hours and degree attainment.

As a part of the current funds, operating fund revenues are also subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill and motor vehicle), institutional revenue (tuition and fees), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2020 budget are listed below:



Unrestricted Revenue

We are anticipating an increase in our block State appropriation of approximately $185,000 and additional funding for nursing salaries (WyIN) of $28,000. We will not budget for recalibration/redistribution monies as they are unknown at this time. This increase is offset by a reduction in State appropriations used for the reimbursement of health insurance premiums (approximately $340,000).

Local tax revenues are projected to be approximately $2.9 million for the 4-mill levy and $800,000 for the 1-mill levy for FY2020. The county will continue to watch revenue projections closely as they are stabilizing, but growth has been slow and current projections reflect 1-2% growth.

Projected institutional revenues from tuition and fees are anticipated to decrease by $771,000 due to decreased enrollment. The College has elected to utilize projections based on current enrollment trends.

Restricted Revenue

Restricted revenues reflect projections for grants and other fund revenue that we are currently holding or for which we have already received authorization, such as Pell, SEOG, and Federal Work-study funds. Most competitive federal grant award years do not start until August or September and will be added in our first quarter budget adjustments.

Carryover

Carryover refers to funds that are budgeted, not fully expended, and will be carried over to the following budget year. Examples include projects started but not completed by year-end. Minimal carryover is expected for fiscal 2020.

Reserve utilization

Reserve utilization is the use of prior year reserves in the following year to support short term needs or transitional change. Reserve utilization is expected to be limited.

Auxiliary Enterprises

Residence hall and Trapper Village apartment rates were reviewed, adjusted, and approved, and will be increased to address decreased occupancy levels. Dining rates were increased by 3.0% and a new Dining Service provider contract is in development. All other Auxiliary Fund areas were budgeted to cover operational costs and remain affordable to our students.

How to Read This Report

The fiscal information contained herein represents the fiscal resources necessary to sustain educational and other program activities in the College's service area.

All necessary budget development, advertisement, hearing, and adoption procedures have been adhered to in accordance with:

1. Northwest College Policies and Procedures
2. Wyoming Uniform Fiscal Procedures Act
3. Wyoming Community College Commission Rules, Regulations, and Procedures
4. NACUBO – National Association of College & University Business Officers

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2020

UNRESTRICTED OPERATING FUNDS

FUNDS 10, 13, 14 & 15		
	Revenue	Expense
PRIOR YEAR ENDING BUDGET	**21,941,117**	**21,941,117**
Budget increase/(reduction)		
Tuition & Fees	(771,436)	
State Appropriation	218,273	
Supplemental Appropriation(Benefit Reimb) State Budget Reduction	(340,000)	
Supplemental Appropriation(Benefit Reimb) Position Elimination	(397,138)	
Local Appropriation	39,981	
Other Sources - Reserve Utilization	(854,860)	
Other Sources	11,956	
INSTRUCTION PROGRAM		
Instruction- Salary and Benefits		(963,746)
Instruction- Other		(82,977)
ABE, GED, ESL		436
Continuing Education- Salary and Benefits		(66,732)
Continuing Education-Other		1,369
sub-total		***(1,111,650)***
PUBLIC SERVICE-COMMUNITY SERVICE		
Other		***(7,466)***
ACADEMIC SUPPORT PROGRAM		
Salary and Benefits		(78,866)
Other		46,984
sub-total		***(31,882)***
STUDENT SERVICES PROGRAM		
Salary and Benefits		(308,071)
Other		(74,940)
sub-total		***(383,011)***
INSTITUTIONAL SUPPORT PROGRAM		
Salary and Benefits		(231,834)
Other		(43,384)
sub-total		***(275,218)***
PLANT ADMINISTRATION PROGRAM		
Salary and Benefits		(76,188)
Other		(110,943)
sub-total		***(187,131)***
INSTITUTIONAL SCHOLARSHIP PROGRAM		
One-time Only Scholarships Eliminated		(12,000)
Other Scholarships and Waivers		(84,866)
sub-total		***(96,866)***
Change in Budget	(2,093,224)	**(2,093,224)**
Total 2020 Budget	**19,847,893**	**19,847,893**

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2020

UNRESTRICTED CURRENT FUNDS

ONE MILL FUND 11		
	Revenue	Expense
PRIOR YEAR ENDING BUDGET	**794,130**	**794,130**
Local Appropriations	18,101	
INSTITUTIONAL SUPPORT PROGRAM		
Operational Support lines		18,101
Change in Budget	**18,101**	**18,101**
TOTAL 2020 BUDGET	**812,231**	**812,231**

AUXILIARY FUND 12		
	Revenue	Expense
PRIOR YEAR ENDING BUDGET	**5,497,049**	**5,497,049**
Residence Halls	(188,720)	(188,720)
Food Service	(459,791)	(459,791)
Trapper Village Main Apartments	(11,245)	(11,245)
Trapper Village West Apartments	19,507	19,507
Bookstore	(1,200)	(1,200)
Child Care Services	2,444	2,444
Student Health Services	(99,094)	(99,094)
Student Assistance	108,941	108,941
Stabling	14,562	14,562
Fitness Center	(19,515)	(19,515)
Food Service - Field Camp	(11,382)	(11,382)
Printing Services	1,095	1,095
Motor Pool	-	-
Summer Conferences	(25,850)	(25,850)
College Farm	-	-
Livestock	-	-
Carry Over	(150,000)	(150,000)
Other	-	-
Transfers	-	-
		-
Change in Budget	**(820,248)**	**(820,248)**
Total 2020 Budget	**4,676,801**	**4,676,801**

NOTICE OF HEARING ON NORTHWEST COLLEGE ONE-MILL LEVY

Notice is hereby given that a public hearing will be held by the Board of Trustees at Northwest College, Powell, Wyoming on the 8th day of July, 2019, at four o'clock (4:00) p.m., to consider a one (1) year extension of the optional one-mill tax levy on the college's tax district for the 2019-2020 fiscal year. Any and all interested person may attend and be heard.

Provided to Publisher:

	Published
Powell Tribune	July 2 and 5, 2019
Cody Enterprise	July 2 and 4, 2019

Northwest College Board of Trustees
by: Lisa M Watson
Vice President of Administrative Services & Finance

NOTICE OF HEARING ON NORTHWEST COLLEGE BUDGET

Notice is hereby given that a public hearing on the proposed budget for Northwest College for the 2019-20 fiscal year ending June 30, 2020, which is now being considered by the Board of Trustees, will be held at Northwest College, Powell, Wyoming on the 8th day of July, 2019 at 4:00 p.m., at which time any and all persons interested may appear and be heard.

Summary of Budget					
	Estimated Cash Available July 1st (1)	Estimated Revenue Without Tax (2)	Cash and Estimated Revenue (3)	Estimated Tax Requirement* (4)	Estimated Expenditures (5)
Current Funds	$1,450	$24,919,255	$24,920,705	$3,728,366	$28,649,071
Plant Funds	$1,413,584	$1,484,085	$2,897,669	-0-	$2,897,669
*Four mils must be levied against the college district valuation. Motor Vehicle, and optional one mill included.					

Provided to Publisher:

	Published
Powell Tribune	July 2 and 5, 2019
Cody Enterprise	July 2 and 4, 2019

Northwest College Board of Trustees
by: Lisa M Watson
Vice President of Administrative Services & Finance

WHEREAS, on the 8th day of July, 2019, the budget making authority prepared and submitted to the Board of Trustees of Northwest Community College District a budget for the fiscal year ending June 30, 2020.

WHEREAS, such a budget was duly entered at large upon the records of this Board and a copy was available for public inspection at the college Office of Administrative Service; and

WHEREAS, notice of public hearing on such budget was published in the Powell Tribune, a legal newspaper published and of general circulation in the county; and

WHEREAS, a public hearing was held on such budget at the time and place specified in said notice, at which time all interested parties were given an opportunity to be heard; and

WHEREAS, following such public hearing certain alterations and revisions were made in such proposed budget, all of which more fully appears in the minutes of this Board.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the budget, as so revised and altered, be adopted as the official college budget for the fiscal year ending June 30, 2020.

BE IT FURTHER RESOLVED, that the following appropriations be made for the 2020 fiscal year ending June 30, 2020, and that the expenditures be limited to the amount appropriated herein.

Dated this 8th day of July, 2019.

Attest:

EXPENDITURE AUTHORITY	
CURRENT FUNDS	$28,649,071
PLANT FUNDS	2,897,669
TOTAL	$31,546,740

WHEREAS, on the 8th day of July, 2019, this Board adopted a college budget for the 2020 fiscal year ending June 30, 2020 calling for the following appropriations:

Current Funds	$28,649,071
Plant Funds	2,897,669
Total	$31,546,740

AND WHEREAS, after deducting all other cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2020, as shown opposite each fund amounts to be raised by taxes.

Amount to be raised:

Current Funds	$2,890,623	4 mils
	$837,743	1 mil
	$3,728,366	Total

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the foregoing levies be made for the fiscal year ending June 30, 2020.

Dated this 8th day of July, 2019.

Attest:

WHEREAS, Wyoming Statute 21-13-303 provides that the Board may approve an additional one-mil tax levy on the property within the Northwest Community College District,

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the Board approve the one-year renewal of the additional one-mil tax levy on the property within the Northwest Community College District, as provided for by Wyoming Statute 21-13-303, beginning on July 1, 2019 and ending on June 30, 2020.

Dated this 8th day of July, 2019.

Attest:

OPERATING FUND

INSTRUCTION

Visual/Perf Arts/ Humanities:
- Art
- Music
- Graphic Arts
- Language
- English

Physical Science:
- Chemistry
- Engineering
- Math
- Physics
- Geology
- Astronomy
- Drafting
- Welding
- Aviation

Social Science:
- Education
- Sociology
- Geography
- History
- Political Science
- Anthropology
- Psychology
- Criminal Justice

Life/Health Science:
- Nursing
- Biology
- Outdoor Education
- Physical Education
- Human Anatomy
- Microbiology
- Zoology
- Recreation Co-Op
- Botany
- Health PE
- LPN
- Allied Health

Ag & Tech Business

Communications:
- Agriculture
- Equine Studies
- Animal Judging
- Greenhouse
- Show Team
- Business Management
- Photography
- Speech
- Forensics
- Theatre
- Equine Judging

Other:
- Extended Instr. - Cody/Meeteetse
- Extended Instr. - Washakie
- ABE/GED/ESL
- Faculty Salaries
- Summer Session
- Delta

ACADEMIC SUPPORT

- Vice President of Academics
- Library
- Academic Advising
- Associate Instructional Dean
- Tutoring
- Work Based Learning
- Extended Campus Office
- Extended Campus Cody
- Instructional Tech Support
- Assessment Activity
- International Recruiting
- Academic Computing

STUDENT SERVICES

- Vice President of Student Services
- Student Success Program
- Enrollment Services
- Campus Security
- Financial Aid
- Athletic Director
- Athletic Trainer
- Athletics:
  - -men’s basketball
  - -women’s basketball
  - -women’s volleyball
  - -men's and women's rodeo
  - -wrestling
  - -men's & women's soccer
- Registrar
- Intramurals
- Student Activities
- Student Orientation
- Student Employment
- ADA Compliance

INSTITUTIONAL SUPPORT

- President’s Office
- Vice President of Admin. Services
- Business Office
- College Services
- Printing Services
- College Relations
- College Development
- Institutional Research
- Computer Services
- Web Site
- Human Resources

OPERATIONS/MAINTENANCE OF PLANT

- Plant Admin & Maintenance
- Building Maintenance
- Property Insurance
- Custodial & Grounds
- Field Station Maint & Repair
- Utilities
- Trapper Arena

SCHOLARSHIPS & GRANTS

- Trapper Scholarships
- Athletic Scholarships
- Family/Grant Scholarship

COMMUNITY SERVICE FUND

Yellowstone Summer Music	Music Festival	Music Technology
NW Studios	Jazz Festival	Art Gallery
Delta Camp	Criminal Justice Camp	Yellowstone Bldg Usage

CONTINUING EDUCATION

Work Force Development - Powell, Cody, Worland
Powell Valley Community Education (BOCES)

AUXILIARY SERVICES

Residence Halls	Fitness Center
Trapper Village	College Farm
Trapper Village West	Livestock
Food Service	Printing Services
Bookstore	Conference & Facilities
Child Care	Field Camp
Student Assistance	Motor Pool
Stables	

ONE-MIL FUND

ACADEMIC SUPPORT:

Faculty Development

INSTITUTIONAL SUPPORT:

Board of Trustees	Classified Staff Development
One Mill - College Services*	Professional Staff Development
Human Resources	

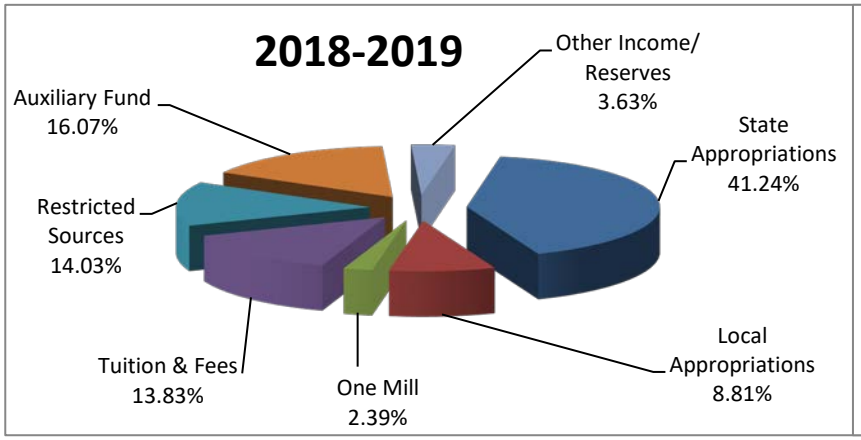
*General Expenditures include but are not limited to; grievance officer salary & benefits, legal services, professional development, credit card fees, bad debt, support to other funds, insurance, vehicles and equipment.

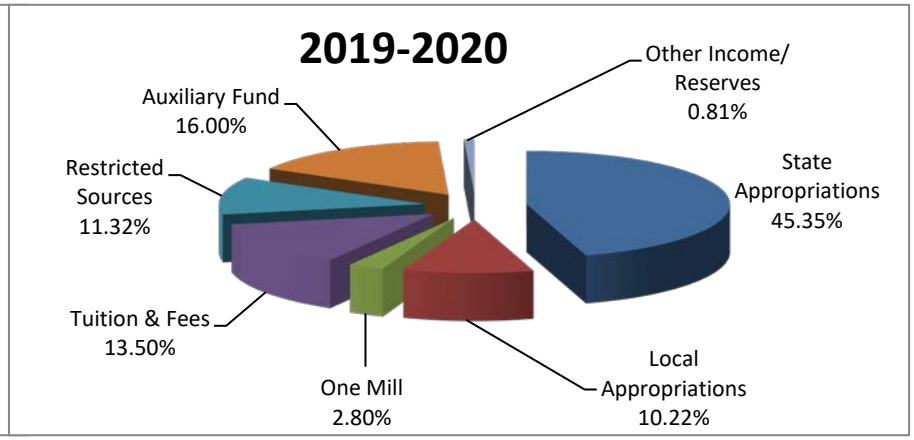
RESTRICTED CURRENT FUNDS

Federal and state grants
Federal Financial Aid
Private donations (passed from the foundation)
Scholarships - Quasi Endowed/Private

PLANT FUND

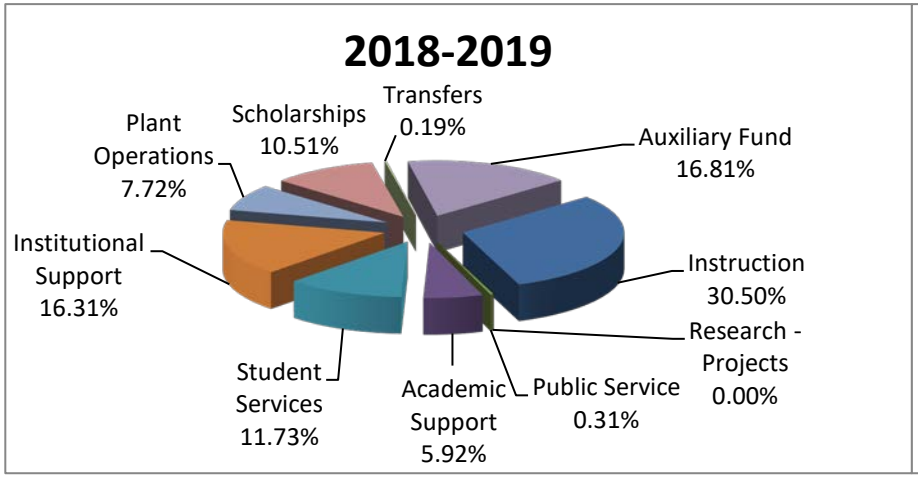
Renewal and replacement	Major Maintenance
Investment in plant	Facilities Fees
Fixed Assets	
Retirement of indebtedness	

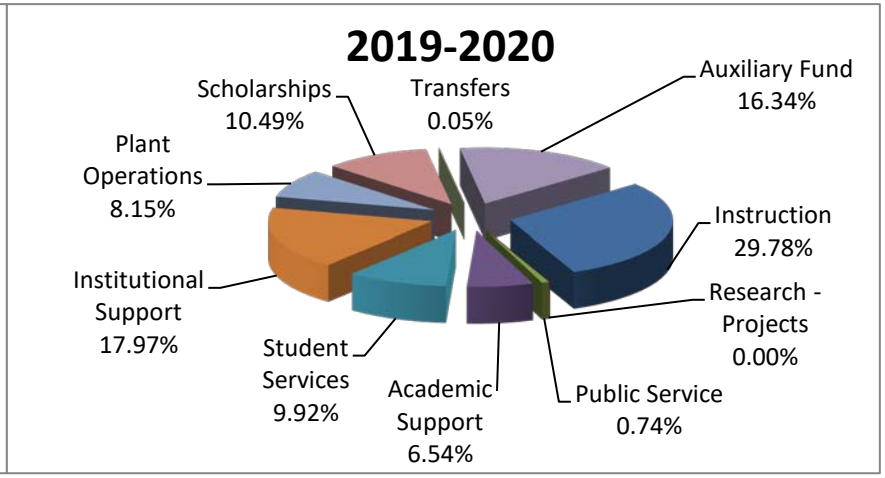




ITEM	ADJUSTED 2018-2019 BUDGET	PERCENT OF BUDGET
Current Funds Revenues		
State Appropriations	$ 13,511,109	41.24%
Local Appropriations	2,886,654	8.81%
One Mill	783,630	2.39%
Tuition & Fees	4,530,913	13.83%
Restricted Sources	4,597,464	14.03%
Auxiliary Fund	5,262,049	16.07%
Other Income/ Reserves	1,190,421	3.63%
Total Revenues	$ 32,762,239	100%

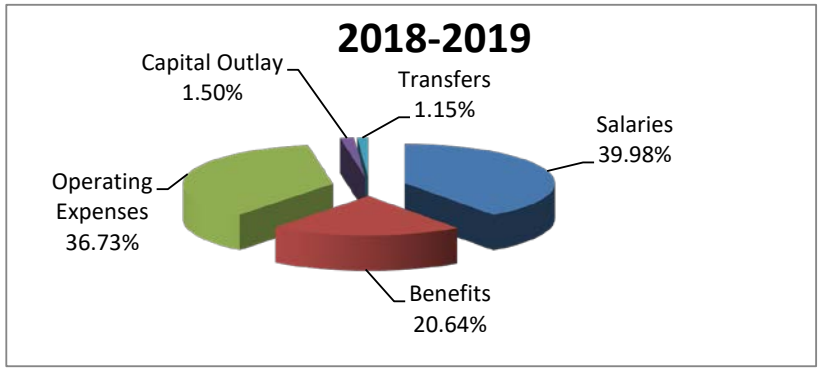
ITEM	APPROVED 2019-2020 BUDGET	PERCENT OF BUDGET
Current Funds Revenues		
State Appropriations	$ 12,993,355	45.35%
Local Appropriations	2,926,635	10.22%
One Mill	801,731	2.80%
Tuition & Fees	3,868,479	13.50%
Restricted Sources	3,243,964	11.32%
Auxiliary Fund	4,584,181	16.00%
Other Income/ Reserves	230,726	0.81%
Total Revenues	$ 28,649,071	100%

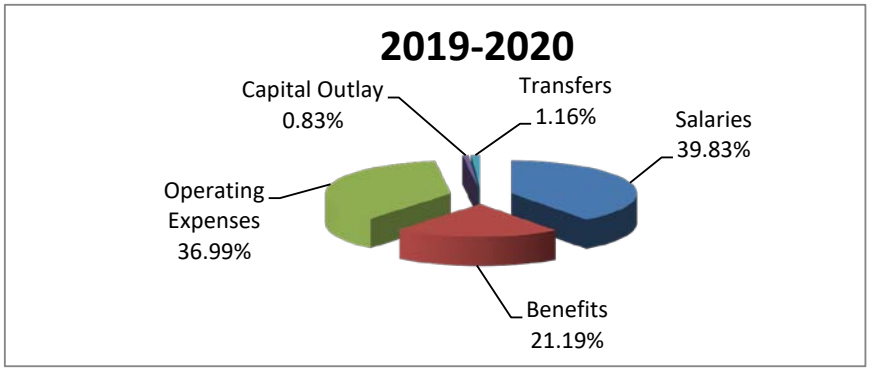




ITEM	ADJUSTED 2018-2019 BUDGET	PERCENT OF BUDGET
Current Funds Expenditures by Program		
Instruction	$ 9,991,947	30.50%
Research - Projects	-	0.00%
Public Service	101,792	0.31%
Academic Support	1,939,461	5.92%
Total Instructional Programs	12,033,200	36.73%
Student Services	3,844,553	11.73%
Institutional Support	5,345,114	16.31%
Plant Operations	2,528,591	7.72%
Scholarships	3,443,909	10.51%
Transfers	61,123	0.19%
Total Other Programs	15,223,290	46.47%
Auxiliary Fund	5,505,749	16.81%
Auxiliary Federal Workstudy		0.00%
Total Auxiliary Fund	5,505,749	16.81%
Total Expenditures by Program	**$ 32,762,239**	**100%**

ITEM	APPROVED 2019-2020 BUDGET	PERCENT OF BUDGET
Current Funds Expenditures by Program		
Instruction	$ 8,531,815	29.78%
Research - Projects	-	0.00%
Public Service	213,051	0.74%
Academic Support	1,873,252	6.54%
Total Instructional Programs	10,618,118	37.06%
Student Services	2,842,929	9.92%
Institutional Support	5,149,570	17.97%
Plant Operations	2,335,071	8.15%
Scholarships	3,006,497	10.49%
Transfers	14,385	0.05%
Total Other Programs	13,348,452	46.59%
Auxiliary Fund	4,682,501	16.34%
Auxiliary Federal Workstudy		0.00%
Total Auxiliary Fund	4,682,501	16.34%
Total Expenditures by Program	**$ 28,649,071**	**100%**





ITEM	ADJUSTED 2018-2019 BUDGET	PERCENT OF BUDGET
Current Funds Expenditures by Series		
Salaries	$ 13,095,752	39.98%
Benefits	6,761,112	20.64%
Operating Expenses	12,032,089	36.73%
Capital Outlay	492,463	1.50%
Transfers	377,823	1.15%
Total Expenditures by Series	**$ 32,759,239**	**100%**

ITEM	APPROVED 2019-2020 BUDGET	PERCENT OF BUDGET
Current Funds Expenditures by Series		
Salaries	$ 11,411,455	39.83%
Benefits	6,070,106	21.19%
Operating Expenses	10,597,593	36.99%
Capital Outlay	238,832	0.83%
Transfers	331,085	1.16%
Total Expenditures by Series	**$ 28,649,071**	**100%**

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Total Current Funds**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Tuition and Fees	4,427,485	3,997,437	3,868,479	3,868,479
	State Appropriations	12,772,028	12,911,875	12,993,355	12,993,355
	Local Appropriations	3,505,204	3,939,174	3,728,366	3,728,366
	Federal Grants and Contracts	2,837,205	2,365,496	1,702,041	1,702,041
	State Grants and Contracts	1,163,407	1,073,283	922,010	922,010
	Local Grants and Contracts	0	0	0	0
	Private Givts/Grants/Contracts	577,214	450,748	619,913	619,913
	Endowment Income	0	0	0	0
	Sales & Services/Educ Act.	1,825	900	3,000	3,000
	Sales & Services/Aux Enter	4,678,013	4,393,196	4,584,181	4,584,181
	Other Sources	72,412	68,042	57,924	57,924
	Total Revenue	30,034,793	29,200,151	28,479,269	28,479,269
Other Funding	Carryover	0	0	1,450	1,450
Sources	Transfers	117,697	146,164	141,620	141,620
	Other	18,479	10,510	26,732	26,732
	Total Other	136,176	156,674	169,802	169,802
Total Current Funds Revenue and Other		30,170,969	29,356,825	28,649,071	28,649,071
Expenditures	Instruction	8,790,665	8,853,978	8,531,815	8,531,815
by Program	Research	0	0	0	0
	Public Service	122,181	211,694	213,051	213,051
	Academic Support	1,547,748	1,982,651	1,873,252	1,873,252
	Student Services	3,212,872	3,339,807	2,842,929	2,842,929
	Institutional Support	4,913,620	5,028,763	5,149,570	5,149,570
	Operations and Maint/Plant	2,324,276	2,191,674	2,335,071	2,335,071
	Scholarships & Fellowships	3,561,925	3,084,708	3,006,497	3,006,497
	Total Expenditures	24,473,287	24,693,275	23,952,185	23,952,185
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	593,192	78,750	14,385	14,385
	Total Transfers	593,192	78,750	14,385	14,385
Auxiliary	Expenditures	4,779,648	4,867,404	4,365,801	4,365,801
Enterprises	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	38,177	32,989	0	0
	Total Expenditures & Transfers	5,134,525	5,217,093	4,682,501	4,682,501
Total Current Funds Expenditures and Transfers		30,201,004	29,989,118	28,649,071	28,649,071
Expenditures	Salaries	11,448,090	12,113,024	11,411,455	11,411,455
by Series	Benefits	5,573,897	5,796,305	6,070,106	6,070,106
	Operating Expenses	11,651,650	10,682,189	10,597,593	10,597,593
	Capital Outlay	579,298	969,161	238,832	238,832
	Total Expenditures	29,252,935	29,560,679	28,317,986	28,317,986
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	631,369	111,739	14,385	14,385
	Total Transfers	948,069	428,439	331,085	331,085
Total Current Funds Expenditures and Transfers		30,201,004	29,989,118	28,649,071	28,649,071
Net Increase (Decrease)		(30,035)	(632,293)	0	0

WCCC Form 213 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Total Current Funds Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
Tuition, Fees	Credit Tuition, In-State	2,143,215	1,117,007	985,719	985,719
	Credit Tuition, Out-of-District	0	812,568	743,614	743,614
	Credit Tuition, Out-State	583,261	526,793	513,097	513,097
	Crediti Tuition, WUE	711,748	592,054	656,085	656,085
	Continuting Education Tuition	97,963	80,057	91,000	91,000
	Community Services Tuition	100,721	166,682	195,956	195,956
	Student Fees	225,862	198,286	141,538	141,538
	Course Fees	564,715	503,990	541,470	541,470
	Other Fees	0	0	0	0
State Appropriations	State Aid Appropriation	10,295,321	10,344,014	10,571,327	10,571,327
	Supplemental Appropriation	2,476,707	2,567,861	2,422,028	2,422,028
	Other State Revenue	0	0	0	0
Local Appropriations	Mill Levy, Four-Mill	2,367,419	2,681,016	2,454,654	2,454,654
	Mill Levy, Optional	591,856	670,256	695,420	695,420
	Motor Vehicle Fees	540,037	582,347	569,292	569,292
	Other Local Revenue	5,892	5,555	9,000	9,000
Federal Grants and Contracts		2,837,205	2,365,496	1,702,041	1,702,041
State Grants and Contracts		1,163,407	1,073,283	922,010	922,010
Local Grants and Contracts BOCES/BOCHES		0	0	0	0
Private Grants/Gifts/Contracts		577,214	450,748	619,913	619,913
Endowment Income	Unrestricted				
	Restricted				
	Other Income				
Sales/Service Educational Activities	Instruction	1,825	900	3,000	3,000
	Research	0	0	0	0
	Public Service	0	0	0	0
	Other	0	0	0	0
Sales/Service Auxiliary Enterprises	Student Center	0	0	0	0
	Food Service	1,471,025	1,922,457	1,201,143	1,201,143
	Residence Halls	1,960,356	1,357,834	2,097,711	2,097,711
	Bookstores	8,843	7,042	6,500	6,500
	Copy Centers	140,318	132,508	168,031	168,031
	Motor Pool	169,484	171,774	218,383	218,383
	Early Childhood Center	215,709	178,356	253,348	253,348
	Other	712,278	623,225	639,065	639,065
Other Sources	Gate Receipts	5,163	3,200	4,000	4,000
	Investment Income	39,782	35,817	34,500	34,500
	Miscellaneous Deposits	27,467	29,025	19,424	19,424
Total Revenue		30,034,793	29,200,151	28,479,269	28,479,269
Other Funding Sources	Carryover	0	0	1,450	1,450
	Transfers	117,697	146,164	141,620	141,620
	Other	18,479	10,510	26,732	26,732
Total Other		136,176	156,674	169,802	169,802
Total Current Funds Revenue and Other		30,170,969	29,356,825	28,649,071	28,649,071

WCCC Form 214 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Total Current Funds Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Instruction All Other	Salaries	5,300,330	5,422,936	5,104,042	5,104,042
	Benefits	2,402,542	2,407,233	2,522,160	2,522,160
	Operating Expenses	730,350	560,906	574,785	574,785
	Capital Outlay	26,395	154,679	39,600	39,600
	Total Expenditures	8,459,617	8,545,754	8,240,587	8,240,587
Instruction Continuing Education	Salaries	123,411	114,515	91,403	91,403
	Benefits	57,080	59,273	52,533	52,533
	Operating Expenses	82,507	63,150	73,848	73,848
	Capital Outlay	0	0	0	0
	Total Expenditures	262,998	236,938	217,784	217,784
Instruction ABE, GED, ESL	Salaries	45,522	48,506	48,758	48,758
	Benefits	18,260	18,396	19,946	19,946
	Operating Expenses	4,268	4,384	4,740	4,740
	Capital Outlay	0	0	0	0
	Total Expenditures	68,050	71,286	73,444	73,444
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service All Other	Salaries	5,167	1,550	1,350	1,350
	Benefits	859	330	304	304
	Operating Expenses	4,134	4,503	3,396	3,396
	Capital Outlay	0	0	0	0
	Total Expenditures	10,160	6,383	5,050	5,050
Public Service Community Service	Salaries	3,794	54,265	53,997	53,997
	Benefits	4,157	32,108	35,719	35,719
	Operating Expenses	104,070	118,938	118,285	118,285
	Capital Outlay	0	0	0	0
	Total Expenditures	112,021	205,311	208,001	208,001
Academic Support	Salaries	582,638	636,309	578,940	578,940
	Benefits	261,680	291,673	280,267	280,267
	Operating Expenses	694,400	945,893	1,008,045	1,008,045
	Capital Outlay	9,030	108,776	6,000	6,000
	Total Expenditures	1,547,748	1,982,651	1,873,252	1,873,252
Student Services	Salaries	1,523,639	1,652,155	1,320,956	1,320,956
	Benefits	809,360	858,634	757,912	757,912
	Operating Expenses	865,026	827,305	764,061	764,061
	Capital Outlay	14,847	1,713	0	0
	Total Expenditures	3,212,872	3,339,807	2,842,929	2,842,929
Institutional Support	Salaries	2,115,763	2,240,635	2,161,721	2,161,721
	Benefits	1,013,655	1,041,109	1,079,851	1,079,851
	Operating Expenses	1,744,952	1,466,842	1,796,898	1,796,898
	Capital Outlay	39,250	280,177	111,100	111,100
	Total Expenditures	4,913,620	5,028,763	5,149,570	5,149,570
Operation/ Maintenance Plant	Salaries	806,614	882,333	939,742	939,742
	Benefits	428,270	463,378	565,209	565,209
	Operating Expenses	1,082,873	845,963	830,120	830,120
	Capital Outlay	6,519	0	0	0
	Total Expenditures	2,324,276	2,191,674	2,335,071	2,335,071

WYOMING COMMUNITY COLLEGE SYSTEM — **Budget Detail - Total Current Funds Expenditures**

College: Northwest College		Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Scholarships and Fellowships	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	3,561,925	3,084,708	3,006,497	3,006,497
	Capital Outlay	0	0	0	0
	Total Expenditures	3,561,925	3,084,708	3,006,497	3,006,497
Total Expenditures		24,473,287	24,693,275	23,952,185	23,952,185
Transfers	Mandatory	0	0	0	0
	Non-mandatory	593,192	78,750	14,385	14,385
	Total Transfers	593,192	78,750	14,385	14,385
Auxiliary Enterprises	Salaries	941,212	1,059,820	1,110,546	1,110,546
	Benefits	578,034	624,171	756,205	756,205
	Operating Expenses	2,777,145	2,759,597	2,416,918	2,416,918
	Capital Outlay	483,257	423,816	82,132	82,132
	Total Expenditures	4,779,648	4,867,404	4,365,801	4,365,801
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	38,177	32,989	0	0
	Total Transfers	354,877	349,689	316,700	316,700
Total Current Funds Expenditures and Transfers		30,201,004	29,989,118	28,649,071	28,649,071

WCCC Form 215 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Unrestricted Operating Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Tuition and Fees	4,427,485	3,997,437	3,868,479	3,868,479
	State Appropriations	12,772,028	12,911,875	12,993,355	12,993,355
	Local Appropriations	2,804,163	3,151,131	2,926,635	2,926,635
	Sales & Services/Educ Act.	1,825	900	3,000	3,000
	Other Sources	51,397	49,959	39,424	39,424
	Total Revenue	20,056,898	20,111,302	19,830,893	19,830,893
Other Funding Sources	Carryover	0	0	0	0
	Transfers	9,740	3,750	0	0
	Other	8,619	2,360	17,000	17,000
	Total Other	18,359	6,110	17,000	17,000
Total Operating Fund Revenue and Other		20,075,257	20,117,412	19,847,893	19,847,893
Expenditures by Program	Instruction	8,110,950	8,109,168	8,084,087	8,084,087
	Research	0	0	0	0
	Public Service	112,021	205,311	208,001	208,001
	Academic Support	1,285,017	1,746,808	1,678,570	1,678,570
	Student Services	2,625,948	2,747,215	2,730,119	2,730,119
	Institutional Support	4,381,530	4,297,864	4,328,333	4,328,333
	Operations and Maint/Plant	2,313,080	2,188,163	2,330,760	2,330,760
	Scholarships & Fellowships	697,334	663,753	548,638	548,638
	Total Expenditures	19,525,880	19,958,282	19,908,508	19,908,508
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	534,442	0	-60,615	-60,615
	Total Transfers	534,442	0	-60,615	-60,615
Total Oper Fund Expenditures and Transfers by Program		20,060,322	19,958,282	19,847,893	19,847,893
Expenditures by Series	Salaries	9,891,880	10,379,920	9,976,224	9,976,224
	Benefits	4,705,903	4,871,676	5,222,167	5,222,167
	Operating Expenses	4,890,913	4,444,297	4,700,517	4,700,517
	Capital Outlay	37,184	262,389	9,600	9,600
	Total Expenditures	19,525,880	19,958,282	19,908,508	19,908,508
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	534,442	0	-60,615	-60,615
	Total Transfers	534,442	0	-60,615	-60,615
Total Oper Fund Expenditures and Transfers by Series		20,060,322	19,958,282	19,847,893	19,847,893
Net Increase (Decrease)		14,935	159,130	0	0

WCCC Form 216 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted Operating Fund Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
Tuition, Fees	Credit Tuition, In-District	2,143,215	1,117,007	985,719	985,719
	Credit Tuition, Out-of-District	0	812,568	743,614	743,614
	Credit Tuition, Out-State	583,261	526,793	513,097	513,097
	Crediti Tuition, WUE	711,748	592,054	656,085	656,085
	Continuting Education Tuition	97,963	80,057	91,000	91,000
	Community Services Tuition	100,721	166,682	195,956	195,956
	Student Fees	225,862	198,286	141,538	141,538
	Course Fees	564,715	503,990	541,470	541,470
	Other Fees	0	0	0	0
State	State Aid Appropriation	10,295,321	10,344,014	10,571,327	10,571,327
Appropriations	Supplemental Appropriation	2,476,707	2,567,861	2,422,028	2,422,028
	Other State Revenue	0	0	0	0
Local	Mill Levy, Four-Mill	2,367,419	2,681,016	2,454,654	2,454,654
Appropriations	Motor Vehicle Fees	432,030	465,671	464,981	464,981
	Other Local Revenue	4,714	4,444	7,000	7,000
Sales/Service	Instruction	1,825	900	3,000	3,000
Educational	Research	0	0	0	0
Activities	Public Service	0	0	0	0
	Other	0	0	0	0
Other Sources	Gate Receipts	5,163	3,200	4,000	4,000
	Investment Income	18,767	17,734	16,000	16,000
	Miscellaneous Deposits	27,467	29,025	19,424	19,424
Total Revenue		20,056,898	20,111,302	19,830,893	19,830,893
Other Funding	Carryover	0	0	0	0
Sources	Transfers	9,740	3,750	0	0
	Other	8,619	2,360	17,000	17,000
Total Other		18,359	6,110	17,000	17,000
Total Operating Fund Revenue and Other		20,075,257	20,117,412	19,847,893	19,847,893

WCCC Form 217 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted Operating Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Instruction All Other	Salaries	5,026,148	5,114,789	4,888,272	4,888,272
	Benefits	2,257,765	2,266,277	2,441,660	2,441,660
	Operating Expenses	490,591	417,418	458,327	458,327
	Capital Outlay	5,398	2,460	4,600	4,600
	Total Expenditures	7,779,902	7,800,944	7,792,859	7,792,859
Instruction Continuing Education	Salaries	123,411	114,515	91,403	91,403
	Benefits	57,080	59,273	52,533	52,533
	Operating Expenses	82,507	63,150	73,848	73,848
	Capital Outlay	0	0	0	0
	Total Expenditures	262,998	236,938	217,784	217,784
Instruction ABE, GED, ESL	Salaries	45,522	48,506	48,758	48,758
	Benefits	18,260	18,396	19,946	19,946
	Operating Expenses	4,268	4,384	4,740	4,740
	Capital Outlay	0	0	0	0
	Total Expenditures	68,050	71,286	73,444	73,444
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service All Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service Community Service	Salaries	3,794	54,265	53,997	53,997
	Benefits	4,157	32,108	35,719	35,719
	Operating Expenses	104,070	118,938	118,285	118,285
	Capital Outlay	0	0	0	0
	Total Expenditures	112,021	205,311	208,001	208,001
Academic Support	Salaries	550,247	614,053	576,090	576,090
	Benefits	258,350	289,113	280,267	280,267
	Operating Expenses	467,390	735,054	817,213	817,213
	Capital Outlay	9,030	108,588	5,000	5,000
	Total Expenditures	1,285,017	1,746,808	1,678,570	1,678,570
Student Services	Salaries	1,270,451	1,372,483	1,275,696	1,275,696
	Benefits	678,343	714,121	757,787	757,787
	Operating Expenses	662,307	658,898	696,636	696,636
	Capital Outlay	14,847	1,713	0	0
	Total Expenditures	2,625,948	2,747,215	2,730,119	2,730,119
Institutional Support	Salaries	2,076,889	2,182,487	2,106,577	2,106,577
	Benefits	1,003,678	1,029,010	1,069,046	1,069,046
	Operating Expenses	1,299,573	936,739	1,152,710	1,152,710
	Capital Outlay	1,390	149,628	0	0
	Total Expenditures	4,381,530	4,297,864	4,328,333	4,328,333
Operation/ Maintenance Plant	Salaries	795,418	878,822	935,431	935,431
	Benefits	428,270	463,378	565,209	565,209
	Operating Expenses	1,082,873	845,963	830,120	830,120
	Capital Outlay	6,519	0	0	0
	Total Expenditures	2,313,080	2,188,163	2,330,760	2,330,760

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted Operating Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
	Operating Expenses	697,334	663,753	548,638	548,638
Fellowships	Capital Outlay	0	0	0	0
	Total Expenditures	697,334	663,753	548,638	548,638
Total Expenditures		19,525,880	19,958,282	19,908,508	19,908,508
Transfers	Mandatory	0	0	0	0
	Non-mandatory	534,442	0	(60,615)	(60,615)
	Total Transfers	534,442	0	(60,615)	(60,615)
Total Operating Fund Expenditures and Transfers		20,060,322	19,958,282	19,847,893	19,847,893

WCCC Form 218 (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Unrestricted Auxiliary Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Sales & Services/Auxiliary Enterprises	4,678,013	4,393,196	4,584,181	4,584,181
Student Fees	Other Sources	6,368	3,966	8,000	8,000
	Total Revenue	4,684,381	4,397,162	4,592,181	4,592,181
Other Funding	Carryover	0	0	0	0
Sources	Transfers	57,000	77,000	84,620	84,620
	Other	0	0	0	0
	Total Other	57,000	77,000	84,620	84,620
Total Auxiliary Revenue and Other		4,741,381	4,474,162	4,676,801	4,676,801
Expenditures	Auxiliary Enterprises, Student	4,245,883	4,312,405	3,666,395	3,666,395
by Program	Auxiliary Enterprises, Faculty/Staff	525,919	549,712	693,706	693,706
	Total Expenditures	4,771,802	4,862,117	4,360,101	4,360,101
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	316,700	316,700	316,700	316,700
Total Auxiliary Expenditures and Transfers by Program		5,088,502	5,178,817	4,676,801	4,676,801
Expenditures	Salaries	933,366	1,054,533	1,104,846	1,104,846
by Series	Benefits	578,034	624,171	756,205	756,205
	Operating Expenses	2,777,145	2,759,597	2,416,918	2,416,918
	Capital Outlay	483,257	423,816	82,132	82,132
	Total Expenditures	4,771,802	4,862,117	4,360,101	4,360,101
Transfers	Mandatory Transfers	316,700	316,700	316,700	316,700
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	316,700	316,700	316,700	316,700
Total Auxiliary Expenditures and Transfers by Series		5,088,502	5,178,817	4,676,801	4,676,801
Net Increase (Decrease)		(347,121)	(704,655)	0	0

WCCC Form 216b (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted Auxiliary Fund Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
Sales/Service	Student Center	0	0	0	0
	Food Service	1,471,025	1,357,834	1,201,143	1,201,143
	Residence Halls	1,960,356	1,922,457	2,097,711	2,097,711
	Bookstores	8,843	7,042	6,500	6,500
	Copy Center	140,318	132,508	168,031	168,031
	Motor Pool	169,484	171,774	218,383	218,383
	Early Childhood Center	215,709	178,356	253,348	253,348
	Other	712,278	623,225	639,065	639,065
Other Sources	Gate Receipts	0	0	0	0
	Investment Income	6,368	3,966	8,000	8,000
	Miscellaneous Deposits	0	0	0	0
Total Revenue		4,684,381	4,397,162	4,592,181	4,592,181
Other Funding	Carryover	0	0	0	0
Sources	Transfers	57,000	77,000	84,620	84,620
	Other	0	0	0	0
Total Other		57,000	77,000	84,620	84,620
Total Auxiliary Fund Revenue and Other		4,741,381	4,474,162	4,676,801	4,676,801

WCCC Form 217b (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted Auxiliary Fund Expenditures**

College: Northwest College		Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Student Student Center	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Student Food Service	Salaries	53,617	59,038	28,746	28,746
	Benefits	42,897	44,594	17,305	17,305
	Operating Expenses	1,488,939	1,766,432	1,155,092	1,155,092
	Capital Outlay	17,389	21,915	0	0
	Total Expenditures	1,602,842	1,891,979	1,201,143	1,201,143
Student Bookstore	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	12,028	8,466	6,500	6,500
	Capital Outlay	0	0	0	0
	Total Expenditures	12,028	8,466	6,500	6,500
Student Housing	Salaries	398,523	492,803	526,379	526,379
	Benefits	267,667	314,938	358,761	358,761
	Operating Expenses	852,963	617,287	846,670	846,670
	Capital Outlay	441,734	365,057	57,201	57,201
	Total Expenditures	1,960,887	1,790,085	1,789,011	1,789,011
Student Early Childhood Center	Salaries	150,552	164,184	171,099	171,099
	Benefits	115,782	98,648	142,096	142,096
	Operating Expenses	9,154	8,035	10,152	10,152
	Capital Outlay	0	0	0	0
	Total Expenditures	275,488	270,867	323,347	323,347
Student All Other	Salaries	168,222	188,621	219,453	219,453
	Benefits	88,899	102,405	166,315	166,315
	Operating Expenses	130,419	62,168	74,192	74,192
	Capital Outlay	7,098	26,131	15,362	15,362
	Total Expenditures	394,638	379,325	475,322	475,322
Faculty/Staff Motor Pool	Salaries	34,849	37,890	49,537	49,537
	Benefits	7,714	7,725	10,943	10,943
	Operating Expenses	124,482	124,772	157,904	157,904
	Capital Outlay	0		0	0
	Total Expenditures	167,045	170,387	218,384	218,384
Faculty/Staff All Other	Salaries	127,603	111,997	109,632	109,632
	Benefits	55,075	55,861	60,785	60,785
	Operating Expenses	159,160	172,437	166,408	166,408
	Capital Outlay	17,036	10,713	9,569	9,569
	Total Expenditures	358,874	351,008	346,394	346,394
Total Expenditures		4,771,802	4,862,117	4,360,101	4,360,101
Transfers	Mandatory	316,700	316,700	316,700	316,700
	Non-mandatory	0	0	0	0
	Total Transfers	316,700	316,700	316,700	316,700
Total Auxiliary Fund Expenditures and Transfers		5,088,502	5,178,817	4,676,801	4,676,801

WCCC Form 218b (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Unrestricted One-Mill Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Local Appropriations	701,041	788,043	801,731	801,731
	Other Sources	14,647	14,117	10,500	10,500
	Total Revenue	715,688	802,160	812,231	812,231
Other Funding Sources	Carryover	0	0	0	0
	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	0	0
Total One-Mill Revenue and Other		715,688	802,160	812,231	812,231
Expenditures by Program	Instruction	0	0	0	0
	Research	0	0	0	0
	Public Service	0	0	0	0
	Academic Support	6,886	6,360	5,000	5,000
	Student Services	0	0	0	0
	Institutional Support	450,151	667,779	732,231	732,231
	Operations and Maint/Plant	0	0	0	0
	Scholarships & Fellowships	0	0	0	0
	Total Expenditures	457,037	674,139	737,231	737,231
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	58,750	78,750	75,000	75,000
	Total Transfers	58,750	78,750	75,000	75,000
Total One-Mill Expenditures and Transfers by Program		515,787	752,889	812,231	812,231
Expenditures by Series	Salaries	10,163	30,197	25,990	25,990
	Benefits	828	2,626	1,055	1,055
	Operating Expenses	438,658	519,809	608,186	608,186
	Capital Outlay	7,388	121,507	102,000	102,000
	Total Expenditures	457,037	674,139	737,231	737,231
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	58,750	78,750	75,000	75,000
	Total Transfers	58,750	78,750	75,000	75,000
Total One-Mill Expenditures and Transfers by Series		515,787	752,889	812,231	812,231
Net Increase (Decrease)		199,901	49,271	0	0

WCCC Form 216c (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted One-Mill Fund Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
Local	Mill levy	0	0	0	0
Appropriations	Optional Mill	591,856	670,256	695,420	695,420
	Motor Vehicle Fees	108,007	116,676	104,311	104,311
	Other Local Revenue	1,178	1,111	2,000	2,000
Other Sources	Investment Income	14,647	14,117	10,500	10,500
Total Revenue		715,688	802,160	812,231	812,231
Other Funding	Carryover	0	0	0	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
Total Other		0	0	0	0
Total One-Mill Revenue and Other		715,688	802,160	812,231	812,231

WCCC Form 217c (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted One-Mill Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Instruction All Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction Continuing Education	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction ABE, GED, ESL	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service All Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service Community Service	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Academic Support	Salaries	1,200	1,200	0	0
	Benefits	98	92	0	0
	Operating Expenses	5,588	5,068	5,000	5,000
	Capital Outlay	0	0	0	0
	Total Expenditures	6,886	6,360	5,000	5,000
Student Services	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Institutional Support	Salaries	8,963	28,997	25,990	25,990
	Benefits	730	2,534	1,055	1,055
	Operating Expenses	433,070	514,741	603,186	603,186
	Capital Outlay	7,388	121,507	102,000	102,000
	Total Expenditures	450,151	667,779	732,231	732,231

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Unrestricted One-Mill Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Operation/ Maintenance Plant	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships and Fellowships	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Total Expenditures		457,037	674,139	737,231	737,231
Transfers	Mandatory	0	0	0	0
	Non-mandatory	58,750	78,750	75,000	75,000
	Total Transfers	58,750	78,750	75,000	75,000
Total One-Mill Expenditures and Transfers		515,787	752,889	812,231	812,231

WCCC Form 218c (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Restricted Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Local Appropriations	0	0	0	0
	Federal Grants and Contracts	2,837,205	2,365,496	1,702,041	1,702,041
	State Grants and Contracts	1,163,407	1,073,283	922,010	922,010
	Local Grants and Contracts	0	0	0	0
	Private Gifts/Grants/Contracts	577,214	450,748	619,913	619,913
	Total Revenue	4,577,826	3,889,527	3,243,964	3,243,964
Other Funding Sources	Carryover	0	0	1,450	1,450
	Transfers	50,957	65,414	57,000	57,000
	Other	9,860	8,150	9,732	9,732
	Total Other	60,817	73,564	68,182	68,182
Total Restricted Funds Revenue and Other		4,638,643	3,963,091	3,312,146	3,312,146
Expenditures by Program	Instruction	679,715	744,810	447,728	447,728
	Research	0	0	0	0
	Public Service	10,160	6,383	5,050	5,050
	Academic Support	255,845	229,483	189,682	189,682
	Student Services	586,924	592,592	112,810	112,810
	Institutional Support	81,939	63,120	89,006	89,006
	Operations and Maint/Plant	11,196	3,511	4,311	4,311
	Scholarships & Fellowships	2,864,591	2,420,955	2,457,859	2,457,859
	Total Expenditures	4,490,370	4,060,854	3,306,446	3,306,446
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary Enterprises	Expenditures	7,846	5,287	5,700	5,700
	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	38,177	32,989	0	0
	Total Expenditures & Transfers	46,023	38,276	5,700	5,700
Total Restricted Expenditures and Tranfers by Program		4,536,393	4,099,130	3,312,146	3,312,146
Expenditures by Series	Salaries	612,681	643,087	304,395	304,395
	Benefits	289,132	297,832	90,679	90,679
	Operating Expenses	3,544,934	2,963,773	2,871,972	2,871,972
	Capital Outlay	51,469	161,449	45,100	45,100
	Total Expenditures	4,498,216	4,066,141	3,312,146	3,312,146
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	38,177	32,989	0	0
	Total Transfers	38,177	32,989	0	0
Total Restricted Expenditures and Transfers by Series		4,536,393	4,099,130	3,312,146	3,312,146
Net Increase (Decrease)		102,250	(136,039)	0	0

WCCC Form 216e (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Restricted Fund Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
	Local Appropriations	0	0	0	0
	Federal Grants and Contracts	2,837,205	2,365,496	1,702,041	1,702,041
	State Grants and Contracts	1,163,407	1,073,283	922,010	922,010
	Local Grants and Contracts	0	0	0	0
	Private Gift/Grants/Contracts	577,214	450,748	619,913	619,913
Total Revenue		4,577,826	3,889,527	3,243,964	3,243,964
Other Funding Sources	Carryover	0	0	1,450	1,450
	Transfers	50,957	65,414	57,000	57,000
	Other	9,860	8,150	9,732	9,732
Total Other		60,817	73,564	68,182	68,182
Total Restrcited Funds Revenue and Other		4,638,643	3,963,091	3,312,146	3,312,146

WCCC Form 217e (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Restricted Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Instruction All Other	Salaries	274,182	308,147	215,770	215,770
	Benefits	144,777	140,956	80,500	80,500
	Operating Expenses	239,759	143,488	116,458	116,458
	Capital Outlay	20,997	152,219	35,000	35,000
	Total Expenditures	679,715	744,810	447,728	447,728
Instruction Continuing Education	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction ABE, GED, ESL	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service All Other	Salaries	5,167	1,550	1,350	1,350
	Benefits	859	330	304	304
	Operating Expenses	4,134	4,503	3,396	3,396
	Capital Outlay	0	0	0	0
	Total Expenditures	10,160	6,383	5,050	5,050
Public Service Community Service	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Academic Support	Salaries	31,191	21,056	2,850	2,850
	Benefits	3,232	2,468	0	0
	Operating Expenses	221,422	205,771	185,832	185,832
	Capital Outlay	0	188	1,000	1,000
	Total Expenditures	255,845	229,483	189,682	189,682
Student Services	Salaries	253,188	279,672	45,260	45,260
	Benefits	131,017	144,513	125	125
	Operating Expenses	202,719	168,407	67,425	67,425
	Capital Outlay	0	0	0	0
	Total Expenditures	586,924	592,592	112,810	112,810
Institutional Support	Salaries	29,911	29,151	29,154	29,154
	Benefits	9,247	9,565	9,750	9,750
	Operating Expenses	12,309	15,362	41,002	41,002
	Capital Outlay	30,472	9,042	9,100	9,100
	Total Expenditures	81,939	63,120	89,006	89,006
Operation/ Maintenance Plant	Salaries	11,196	3,511	4,311	4,311
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	11,196	3,511	4,311	4,311

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Restricted Fund Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Scholarships and Fellowships	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	2,864,591	2,420,955	2,457,859	2,457,859
	Capital Outlay	0	0	0	0
	Total Expenditures	2,864,591	2,420,955	2,457,859	2,457,859
Total Expenditures		4,490,370	4,060,854	3,306,446	3,306,446
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary Enterprises	Salaries	7,846	5,287	5,700	5,700
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	7,846	5,287	5,700	5,700
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	38,177	32,989	0	0
	Total Transfers	38,177	32,989	0	0
Total Restricted Funds Expenditures and Transfers		4,536,393	4,099,130	3,312,146	3,312,146

WCCC Form 218e (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Plant Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	Student Fees	202,978	209,023	135,914	135,914
	Debt Service	0	0	0	0
	State Appropriations	804,969	1,333,170	1,333,171	1,333,171
	Federal Appropriations	0	0	0	0
	Interest Income	16,244	14,886	15,000	15,000
	Other/Gifts	40,698	5,000	0	0
	Total Revenue	1,064,889	1,562,079	1,484,085	1,484,085
Other Funding Sources	Carryover	0	0	1,413,584	1,413,584
	Borrowing-External Agencies	0	0	0	0
	Transfers	316,700	316,700	316,700	316,700
	Total Other	316,700	316,700	1,730,284	1,730,284
Total Plant Funds Revenue and Other		1,381,589	1,878,779	3,214,369	3,214,369
Expenditures by Program	Land/Building Acquisition	0	0	0	0
	New Construction	0	0	0	0
	Remodeling/Renovation	2,339,908	2,441,948	2,897,669	2,897,669
	Debt Service	116,707	316,700	316,700	316,700
	Other	0	0	0	0
	Total Expenditures	2,456,615	2,758,648	3,214,369	3,214,369
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Plant Funds Expenditures and Transfers by Program		2,456,615	2,758,648	3,214,369	3,214,369
Expenditures by Series	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	116,707	316,700	316,700	316,700
	Capital Outlay	2,339,908	2,441,948	2,897,669	2,897,669
	Total Expenditures	2,456,615	2,758,648	3,214,369	3,214,369
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Plant Funds Expenditures and Transfers by Series		2,456,615	2,758,648	3,214,369	3,214,369
Net Increase (Decrease)		(1,075,026)	(879,869)	0	0

WCCC Form 216f (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Plant Fund Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue					
	Student Fees	202,978	209,023	135,914	135,914
	Debt Service	0	0	0	0
	Federal Appropriations	0	0	0	0
	Other investment Income	0	0	0	0
	Other/Gifts	40,698	5,000	0	0
State	Supplemental Appropriation	804,969	1,333,170	1,333,171	1,333,171
Appropriations	Contingency Reserve	0	0	0	0
	Interest Income	16,244	14,886	15,000	15,000
Total Revenue		1,064,889	1,562,079	1,484,085	1,484,085
Other Funding	Carryover	0	0	1,413,584	1,413,584
Sources	Borrowings-External Agencies	0	0	0	0
	Transfers	316,700	316,700	316,700	316,700
Total Other		316,700	316,700	1,730,284	1,730,284
Total Plant Funds Revenue and Other		1,381,589	1,878,779	3,214,369	3,214,369

WCCC Form 217f (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Plant Fund Expenditures**

College: Northwest College		Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Land/Bldg Acquisition	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
New Construction	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Remodeling/ Renovations	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	2,339,908	2,441,948	2,897,669	2,897,669
	Total Expenditures	2,339,908	2,441,948	2,897,669	2,897,669
Debt Service	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	116,707	316,700	316,700	316,700
	Capital Outlay	0	0	0	0
	Total Expenditures	116,707	316,700	316,700	316,700
Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Total Expenditures		2,456,615	2,758,648	3,214,369	3,214,369
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Total Plant Funds Expenditures and Transfers		2,456,615	2,758,648	3,214,369	3,214,369

WCCC Form 218f (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Annual Budget Summary - Endowment Fund**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	State Matching Funds	0	0	0	0
	Investment Income	0	0	0	0
	Private Gifts/Grants/Contracts	0	0	0	0
	Other	0	0	0	0
	Total Revenue	0	0	0	0
Other Funding Sources	Carryover	0	0	0	0
	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	0	0
Total Endowment Revenue and Other		0	0	0	0
Expenditures by Program	Instruction	0	0	0	0
	Research	0	0	0	0
	Public Service	0	0	0	0
	Academic Support	0	0	0	0
	Student Services	0	0	0	0
	Institutional Support	0	0	0	0
	Operations & Maint/Plant	0	0	0	0
	Scholarships & Fellowships	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary Enterprises	Expenditures	0	0	0	0
	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Expenditures and Transfers	0	0	0	0
Total Endowment Expenditures and Transfers by Program		0	0	0	0
Expenditures by Series	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Endowment Expenditures and Transfers by Series		0	0	0	0
Net Increase (Decrease)		0	0	0	0

WCCC Form 216g (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Endowment Revenue**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Revenue	State Appropriation-Match	0	0	0	0
	Investment Income	0	0	0	0
	Gifts	0	0	0	0
	Other	0	0	0	0
Total Revenue		0	0	0	0
Other Funding	Carryover	0	0	0	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
Total Other		0	0	0	0
Total Endowment Revenue and Other		0	0	0	0

WCCC Form 217g (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Endowment Expenditures**

College:	Northwest College	Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Instruction All Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction Continuing Education	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction ABE, GED, ESL	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service All Other	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service Community Service	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Academic Support	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Student Services	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Institutional Support	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0

WYOMING COMMUNITY COLLEGE SYSTEM **Budget Detail - Endowment Expenditures**

College: Northwest College		Actual 2017-2018	June 27, 2019 Estimated 2018-2019	Recommended Budget 2019-2020	Adopted Budget 2019-2020
Expenditures by Program					
Operation/ Maintenance Plant	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships and Fellowships	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Total Expenditures		0	0	0	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary Enterprises	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Total Endowment Expenditures and Transfers		0	0	0	0

WCCC Form 218g (Reviewed Feb 2013)

WYOMING COMMUNITY COLLEGE SYSTEM **Debt Issue Summary**

College: Northwest College

Name of Issue	Issue Date	Date Due	Interest Rate	Amount of Issue	Balance Outstanding 7/1/2019	Retirement This Period	Interest Due This Period
Lease Revenue Refunding Note							
2015 Issue	7/2015	6/2033	2.560%	4,480,000	3,868,912	214,648	99,044
Total Required				4,480,000	3,868,912	214,648	99,044

WCCC Form 224 (Reviewed Dec 2017)

WYOMING COMMUNITY COLLEGE SYSTEM
College: Northwest College

Statement of Borrowing Capacity
As of July 1, 2019

Assessed Valuation of College District for Budget Year (*Estimated*)		695,419,688
Debt Limit: 4% of Assessed Valuation		27,816,788
Less: Bond Principal Outstanding, June 30, 20xx	0	
Less: Cash Balance on Hand for Payment of Bond Principal	0	
Outstanding Bonds Minus Cash Balance		0
Legal Debt Margin		27,816,788

WCCC Form 226 (Reviewed Dec 2017)